

WHITSTABLE HARBOUR BOARD

15th November 2019

Subject:	Whitstable Harbour Business Development Plan 2019 - 2022
Head of Service:	Director of Finance & Procurement
Decision Issues:	These matters are within the authority of the Board
Decision type:	Non-key
Classification:	This report is open to the public
CCC Ward:	Gorrell & Tankerton
Summary:	<i>This report updates the Harbour Board on the proposed three year Business Development Plan.</i>
To Resolve:	The Board adopt the proposed 2019 - 2022 Business Development Plan and agree a review is incorporated within the 2022 Strategic Plan Review.

SUPPORTING INFORMATION

1. Introduction

The current five year Plan was adopted in 2014 and expires this year, however it is out of sequence with the current Strategic Plan which runs from 2017 to 2022. It is therefore proposed to realign the current business plan to combine both these important documents to ensure there is consistency within one period. The proposed Plan will only be for a three year period, enabling the next Strategic Plan review to incorporate a new Business Development Plan for the period from 2022 - 2027.

The proposed plan includes an additional detailed section on quay maintenance, with a breakdown of anticipated Capital and Revenue expenditure in the Harbour Revenue budgets and Capital Plan projections in the financial evaluation section.

2. Detail

The proposed Business Development Plan 2019 - 2022 is attached.

3. Options available with reasons for suitability

Option 1 (Recommended):

To adopt the proposed Plan for the three year period (subject to minor amendments if required). To review this Plan in 2022 to enable it to be aligned with the Strategic Plan Review.

Option 2 -

Not to adopt this Plan and request a revised draft but still based on a 3 year plan.

Option 3

Not to adopt this Plan and request a revised draft for a 5 year term.

4. Reasons for supporting option recommended, with risk assessment

The proposed Plan is based on the previous Business Development Plan but with the inclusion of the anticipated quay maintenance expenditure and more specific development opportunities along the South Quay over the next three years. It aims to provide a more accurate reflection on the Harbour finances with any potential impact on development opportunities and quay maintenance requirements.

Option 1 is recommended to avoid any conflicts with the Strategic Plan.

5. Implications

(a) Financial - Capital & Revenue expenditure plans are included in the Plan.

All development proposals will be subject to the Council's corporate policies and procedures, including financial scrutiny and approvals where necessary.

(b) Legal - All development proposal will be subject to the Council's corporate policies and procedures.

(c) Equalities

All proposals will be fully inclusive and in accordance with relevant legislation.

(d) Environmental including carbon emissions and biodiversity

The Board are committed to upholding the sustainability criteria set out in the Strategic Plan (2017) and actively promote the incorporation of Low Carbon technologies into all quay maintenance and development proposals. This will ensure compliance with CCC's declaration of *Climate Change Emergency* in July 2018 to achieve zero emissions by 2030.

Other implications

(e) Staffing resource

The Harbour Development Officer has been appointed to deliver on this proposed Plan and will be provided with specialist support from officers as required. For works on the South Quay, regular meetings will be held with the South Quay Working Group as a steering group to assist the Board in the decision making process and there is currently no expectation to seek external consultancy services.

6. Conclusion

The proposed Business Development Plan seeks to compliment the Strategic Plan, and provide clarity on development opportunities, and set out the current and predicted harbour finances to ensure openness and transparency.

It aims to provide a direction for the Board over the next three years to deliver on some exciting development opportunities, whilst ensuring the duties & responsibilities of maintaining the Harbour infrastructure, through an asset management programme with prudent financial planning, are fully satisfied.

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